



Facultad de Derecho Universidad Zaragoza

# IP, IPRs and Corporate Strategy

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#### Summary

- A First Approach
- Preliminary Market Consultation
- Call for Tender
  - IPR Management Scheme
  - Background IPR
  - Foreground IPR
- During the Execution of the Procurement
- After Execution of the Procurement
- Final Remarks



#### A First Approach

- Focus of Concerns May Vary
  - Which Public Buyer (PB): Motivation (Real Need vs. Founding) / Experience Degree in IP
  - Which Contractor = Company? Motivation (R&D vs. Service) / Big Corporation vs. SME – Start Up (Tech)
  - Modality of IP: PCP vs. PPIS vs. InP
- PB is Leader
- Risks Management: Vendor Lock-In vs. Vendor Back-Out
- Competition Law Concerns State Aid



#### **Preliminary Market Consultation**

#### • Information Flow

- PB Checks / Improve Knowledge about SoTA New Options /Better Options
- PB May Ask about
  - IPR Scenarios
  - IPR Ownership
- Confidentiality
  - Identify Confidential Information
  - EUCJ Re. Antea Polska





## Call for Tender: IPR Management Scheme

- Main Component
  - Ownership PB
    - Exceptional (defence and public security)
  - Co-ownership
    - No First Best: Property Rules
  - Ownership Company
    - First Best: In Combination with License of Use on the Results in favour of PB
      - Scope: Subjective (Beneficiaries) Duration Geographic Objective: for what purposes?
      - Extension: Non Exclusive Sublicenses/Right to Order Licenses to Third Parties Right to Evolve/Modify – Access To Updates/New Versions – SW: Proprietary vs. Open
      - Price: Free/Royalties



#### Call for Tender: Background IPR

- Background IPR Provided by the Company
  - Own IPR / Third Parties' IPR
- Background IPR Provided by the PB  $\rightarrow$  Condition of Execution
- Access to Background IPR
  - During the Execution of the Procurement
    - To PB / Third Parties
  - After the Execution of the Procurement
  - Extension of Licenses on Background IPR
  - Cost of Licenses on Background IPR  $\rightarrow$  Price of the Procurement



## Call for Tender: Foreground IPR

- Expected Results
  - Extended Provisions in Call for Tender Patents, Trade Marks, Designs, Trade Secrets, Copyright (SW)
- Duty to Report on Results
- Duty to Protect Results
  - Maturity Level of the Results
  - Cost of the Protection



#### During the Execution of the Procurement

- Reporting of Progress → Documentation of Results
  Important for PB / Important for Company
- Protection of Results  $\rightarrow$  IPR Choice
  - Trade Secrets (Algorithms) / SW / Data Sets
- Confidentiality
  - On Company's Side / On PB's Side
- An the End: License Agreements



#### After the Execution of the Procurement

- Granting Access to Third Parties
  - Conditions FRAND, Market, MFN
- Duty of commercial exploitation of the Results/Foreground IPR
  - Maturity of the Results/Foreground IPR
  - Call-back Provision
- Royalties to be Paid to the PB
  - Access to Accounting Information



#### **Final Remarks**

- IP Strategy = IPR Strategy in IP
- IPR Strategy → Win-Win Scenario for the PB and the Company → Decision TO GO vs. NOT TO GO
  - Strategic for PB: Satisfaction of Future Needs, Payment of a Fair Price and Support of Innovation
  - BUT ALSO Strategic for the Company  $\rightarrow$  R&D Investment / Business Plan
  - Principle → Share Risks and Benefits → IPR Management Scheme → Share Results: Scope and Extension of the Use License granted to PB
  - Leadership  $\rightarrow$  PB; BUT Companies CAN Help to Shape a Proper Scenario



## Thank you for your attention!

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