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ASSOCIATION
OF CITIES
AND REGIONS
FOR RECYCLING
AND SUSTAINABLE
RESOURCE
MANAGEMENT

ASSOCIATION
DES CITÉS
ET RÉGIONS POUR
LE RECYCLAGE
ET LA GESTION
DURABLE
DES RESSOURCES

ASOCIACIÓN
DE CIUDADES
Y REGIONES PARA
EL RECICLAJE
Y LA GESTIÓN
SOSTENIBLE
DE LOS RECURSOS

ACR+ ACTIVITY REPORT 2011

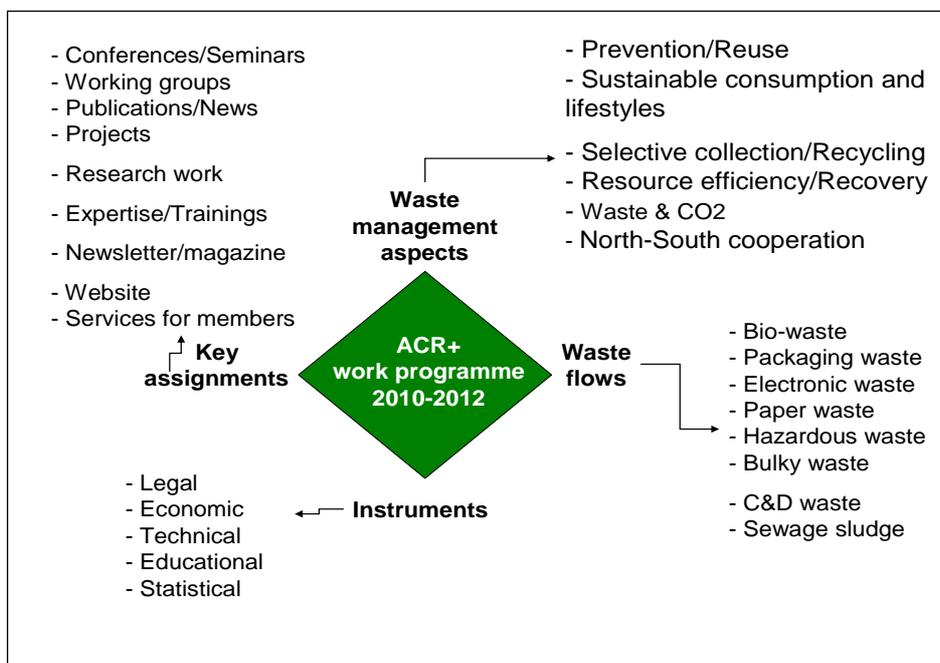
Brussels, December 2011

ACR+ ACTIVITY REPORT 2011

Introduction

This report covers the period from January to December 2011.

This document intends to summarize the activities promoted by ACR+ in 2011, organised around the following working axis:



The ACR+ activities were based on 6 main subjects:

1. WASTE REDUCTION
2. SUSTAINABLE CONSUMPTION
3. WASTE COLLECTION AND TREATMENT
4. LEGAL AND ECONOMIC INSTRUMENTS
5. EURO-MED NETWORK
6. SERVICES TO MEMBERS

Section 1: WASTE REDUCTION

At the top of the waste hierarchy, that is promoted by the Waste Framework Directive, is the concept of waste prevention (or reduction). This now needs to be put into practice in local and regional policies and actions. Communication is certainly at the core of waste prevention, but in order to integrate prevention into waste management planning and legal decisions, one must examine targets, indicators and how to monitor these factors. The challenge is building prevention strategies on the basis of very concrete measures and following up on their impact. This objective essentially structures the type of activities ACR+ will engage in for the years to come.

1.1. European Week for Waste Reduction (EWWR)



As in 2009 and 2010, ACR+ was in charge of the LIFE+ project EWWR, further developing the concept and organising a third edition in 2011. This activity covers a large number of tasks and is conducted in cooperation with ADEME (French Agency for the Environment) and certain other ACR+ Members (in particular ARC, LIPOR, IBGE). ACR+ assumes the role of technical Secretariat for the EWWR, in particular providing support to the organisers, communication, administration of the website and assisting in selecting candidates for awarding prizes to the best actions for European Waste Reduction.

In 2011, ACR+ continued the campaign in order to extend the concept to all European countries and regions, and increase the visibility of the actions and participants. The main goal was to ensure the continuation of the EWWR: it is important to examine how this could be organised on a more permanent basis and the possibility of getting renewed funding from the European Commission.

The EWWR project not only gets the attention of the general public and various specific audiences on the concept of waste reduction during one week, but is producing the emergence of a true community of actors in the field of waste prevention and to a leading method for sharing information on waste prevention via good practices, communication tools, data, etc.

This achievement is very much in line with, and in support of, the implementation of the Waste Framework Directive 2008/98 which places waste prevention at the top of the hierarchy of intervention through the sharing of information on best practices regarding waste prevention (art. 29, 5).

The 2011 edition of the EWWR took place from 19 to 27 November 2011, with 7.035 projects undertaken in Europe. 34 public authorities in 20 countries coordinated the EWWR in 2011, under the global coordination of the EWWR partners and in particular the Technical Secretariat.

Complementary EWWR proceedings that will take place in the next months are the:

- **EWWR International Conference and Awards Ceremony in Paris, 19-20 June 2012**
- **Publication of a guide of good practices for waste reduction by ACR+ (June 2012)**



More information on www.ewwr.eu

ACR+ Secretariat contact: Philippe Micheaux Naudet (pmn@acrplus.org)

1.2. Online database of quantitative benchmarks for waste prevention

At the beginning of 2011, ACR+ released its online database of case studies on quantitative aspects of waste prevention. This database has been made exclusively available for ACR+ Members in their designated area of the ACR+ website. It will be continuously updated as additional case studies become available and contributions are made, and will constitute a useful tool for the Members, and inspiration to implement concrete actions for waste prevention actions while being able to assess their effectiveness.

More information on www.acrplus.org/Database_quantitative_benchmarks
Data base available only for ACR+ members.

ACR+ Secretariat contact: Philippe Micheaux Naudet (pmn@acrplus.org)

1.3. Indicators and methodology for monitoring prevention



The ACR+ pursues its efforts in putting together the technical tools to help set waste prevention targets and to monitor waste prevention actions.

As in 2010, this mainly takes place in the framework of two important (and complementary) European projects: Miniwaste and Prewaste, in which ACR+ is a partner.

LIFE+ project: Miniwaste

Within the Miniwaste project (aimed to design, implement and assess an innovative and sustainable strategic plan to MINimise municipal organic WASTE in EU countries, occurring between 2010-2012), which is piloted by Rennes-Métropole (France), the following activities will take place in the coming months:

- Development of a computerized tool to prepare and monitor waste prevention policies and actions
- Demonstration of actions in the partners cities and testing of the computerized tool
- **Organisation of the Miniwaste International Conference for bio-waste prevention in Rennes, FR (October 2012)**

For Miniwaste, besides publishing an inventory of good practices for bio-waste prevention in February 2011, ACR+ has also continued to play an important role in terms of the promotion of the project activities and the dissemination of the results, mainly via the website and the projects' newsletters.

More information on www.miniwaste.eu.

Contact person at ACR+ Secretariat: Philippe Micheaux Naudet (pmn@acrplus.org)

Interreg IVC project: Prewaste



The Interreg IVC project called Prewaste is led by the Marche Region (IT) and aims to improve regional/local waste prevention policies effectiveness by:

- the definition of a common methodology for regional waste prevention policies
- the exchange of good practices
- the assessment of waste prevention actions efficiency and monitoring:
- the dissemination of knowledge

In October 2011, an international training session on waste prevention took place in Bucharest, RO, focusing on the transferability of good practices and the development of waste prevention strategies. **In the coming months, many other activities will take place at the projects partner level, the most visible will be the:**

- **Publication of 50 factsheets on waste prevention best practices (Beginning 2012)**
- Feasibility studies on waste prevention actions and monitoring tools by the Prewaste partner cities and regions (2012)
- **Organisation of the Pre-waste International Conference on waste prevention, in Brussels (November 2012)**

More information on: www.acrplus.org/pre-waste and www.prewaste.eu.

ACR+ Secretariat contact: Philippe Micheaux Naudet (pmn@acrplus.org)

1.4 Economic instruments in support of waste prevention



On 22 November 2011 in Brussels, during the European Week for Waste Reduction, Bruxelles Environnement, together with ACR+, organised a seminar on the economic instruments in support of waste prevention.

You can find the outcomes of the Conference, presentations and photo gallery in:

www.acrplus.org/economic_instruments

Contact person at ACR+ Secretariat: Philippe Micheaux Naudet (pmn@acrplus.org)

Section 2: SUSTAINABLE CONSUMPTION

Sustainable consumption is directly linked with waste prevention. For a few years now, ACR+ has been developing its expertise in the field of promoting new consumption habits and behaviour changes for a more responsible consumption.

Strategies to promote sustainable products in the retail sector

With this objective, a **report on strategies for raising awareness on sustainable consumption in the retail sector (supermarkets) in Europe** was elaborated by ACR+ with the support of the Walloon Region (Belgium) within the framework of the preparation of the Walloon Waste Prevention Plan. The report was published in January 2011 (in French, with an English summary made available). See <http://www.acrplus.org/technical-reports>



Green Commerce project



ACR+ is also involved as a partner of the **LIFE+ project Green Commerce** lead by the Valencia Community (Spain). This project aims to mobilise the small retail shops on environmental objectives by making a series of tools available to assist with this endeavour, and, ultimately, to create a code of conduct and a European label for Green Commerce.

In 2011, ACR+ has continued to produce and disseminate the Green Commerce Bulletin and manage a European blog on the internet about the outcomes of the "Green Commerce" project and general information on the topic.

ACR+ organised an information event in Brussels on 25th May 2011, during Green Week, in order to promote the project and announce the official launch of the self-assessment tool that enables interested businesses to find out the degree of compliance with the requirements set for obtaining the Green Commerce label.



More information on <http://www.lifeplusgreencommerce.eu/> and www.acrplus.org/seminar_green_commerce

Retail Forum

As stakeholder representative, ACR+ is a member and follows the work of the European Retail Forum, co-chaired by the European Commission and the Retail Sector. http://ec.europa.eu/environment/industry/retail/index_en.htm

Contact person at ACR+ Secretariat: Olivier De Clercq (odc@acrplus.org)

Section 3: WASTE COLLECTION AND TREATMENT

In the past few years, various developments have taken place regarding the aim of reaching a European recycling society and growth is still ongoing. The EU review process of the Thematic Strategies on the *prevention and recycling of waste* as well as on the *sustainable use of natural resources* has now started and the implementation of the Waste Framework Directive is a major challenge for all public authorities throughout Europe.

In addition to the accumulated expertise of the ACR+ network on the Waste Framework Directive, the association has increased its efforts to analyse, compare and promote the best practices concerning waste selective collection, treatment alternatives, financial schemes and how to optimise costs as well as address questions concerning certain waste flows like WEEE, glass, sewage sludge or bulky waste.

3.1. European decentralised observatory on municipal waste recycling performances



The collection of quantitative data concerning waste management at local and regional levels in Europe and specifically the links with recycling performance rates and good waste management practices and techniques, are at the heart of ACR+ activities.

The subject is complex but a high interest has been drawn for identifying quantitative recycling targets and best practices, particularly due to the new Waste Framework Directive 2008/98/EC and its

obligation to reach the target of a 50% municipal recycling rate by 2020.

As a result, ACR+ has developed a permanent **European Decentralised Observatory of municipal waste performances in Europe**. The Observatory focuses first and foremost on the analysis of recycling performances across different regional/local authorities in Europe and has been developed by ACR+ Members in partnership with key waste management expert organisations. The Observatory also acts as a platform for sharing experiences and demonstrating best practice amongst different cities in order to achieve higher recycling performances, improve communication with citizens, reduce negative environmental impacts (including climate change) and financial impacts.

The development of the Observatory commenced in autumn 2010 after the ACR+ International conference “**Towards a European Observatory for municipal waste recycling performances**” on 17th September 2010, in Paris. The first meeting took place on 1st February 2011 in Brussels, with the participation of 30 waste management experts (ACR+ members) interested in the project. Three specific working groups have since been created with the participation of 24 regions. The first results were presented at the ACR+ international conference in Genoa in October 2011.



The 1st ACR+ Observatory working report will be presented at the **2nd European Observatory technical event** due to take place on **26-27 April 2012 in Odense, Denmark** (more information will follow) with a view to launching a **European Barometer** (based on our participants' data) by December 2012.

More details about this project: www.acrplus.org/observatory

Contact person at ACR+ Secretariat: Hara Xirou (hx@acrplus.org)

3.2. Waste management, resource efficiency and climate change

For several years ACR+ has illustrated the links between waste, products and resources. The debate on the material and energy recovery of waste has become a premier priority again, notably in connection with the problem of CO2 emissions, scarcity of resources and the technologies based on new energy sources.

In this context and in the context of a renewed partnership with Holcim Company, in 2011, ACR+ moved forward with a more integrated approach for linking the implementation of the waste management hierarchy as foreseen in the European Waste Framework Directive” and its impact in terms of resource efficiency and CO2 emissions.



The role of Life Cycle Thinking in this approach was examined more in detail during the **International Seminar on: 'The Interpretation of Life Cycle Thinking in the Waste Management Hierarchy'**, which took place on the 5-6 July 2011, Brussels, Belgium, with the support of [Holcim Group Ltd](http://www.holcim.com). The seminar was followed by study visits to the anaerobic digestion plant in Sequedin (Lille Métropole, France) and to the Geocycle co-processing center in Seneffe (Belgium).

In December 2011, the **final report**, summing up the participants' contributions, as well as giving interesting conclusions was published, and is now available on our website, only for ACR+ members.

You can view the table of contents of the report in: <http://www.acrplus.org/technical-reports>.

More information: www.acrplus.org/seminar_life_cycle_thinking

Contact person at ACR+ Secretariat: Hara Xirou (hx@acrplus.org) / Olivier De Clercq (odc@acrplus.org)



LG Action – Climate Change:



ACR+ was one of the 5 consortium partners for the European LG Action project (**Local Governments Action for Climate Change**) that run from June 2009 to July 2011, coordinated by ICLEI and funded by the Executive Agency for Competitiveness & Innovation (EACI). **ACR+ was responsible for providing expertise on specific topics of waste linked to renewable energy and climate issues as well as raising awareness about the role of Local Governments in the Kyoto process.**



A series of case studies will be published in the beginning of 2012 on the ACR+ website, which will include some examples of the

correlation between waste management and CO₂ savings. Also, a European positioning on renewable energy and climate change is now available on the website

More information on: www.lg-action.eu

Contact person at ACR+ Secretariat: Hara Xirou (hx@acrplus.org)

3.3. International Conference on Sustainable management of sewage sludge and biowaste, 16-17 June 2011, Valencia, Spain



ACR+ together with the Generalitat Valenciana (Regional Government of Valencia) and the Instituto para la Sostenibilidad de los Recursos (ISR), co-organised an **International conference on methods for sustainable management of sewage sludge and biowaste on 16-17 June 2011 Valencia, Spain.**

The purpose of the conference was to contribute ideas for the elaboration of a reinforced European sludge management strategy, especially since the revision of the existing sewage sludge Directive is currently under review by the EU.

The main focus of the conference was sharing sustainable methods of final sewage sludge management. Other topics that were discussed include:

- The experiences of other big cities in Europe and a comparison of applied disposal methods
- Priorities that must be reviewed and evaluated for the economical and operational aspects of sewage sludge management, as well as the costs of operation and optimisation of material and energy recovery
- The benefits of sewage sludge management using biodegradable organic fraction of municipal solid waste

Key speakers included:

EC representative, Jean-Pierre Hannequart (ACR+), Milieu Ltd representative, Ann Braekevelt (OVAM, BE), Dr. Michael Oberdorfer (North Rhine-Westphalia State Environment Agency, DE)

All the presentations of the conference are available on the conference webpage, www.acrplus.org/sewage-sludge-conference, for ACR+ members only.

Contact person at ACR+ Secretariat: Hara Xirou (hx@acrplus.org)

3.4. A research project on the good practices concerning recycling of glass from municipal waste



ACR+ members.

Within the partnership with FEVE (European Federation of Glass Packaging), ACR+ has carried out a study aimed at identifying good practices of selective glass collection by the municipal waste managing authorities, particularly



The methodology of selective collection; quantity and quality of the glass waste ensuring closed –loop recycling were amongst the most important criteria to select the good practices.

The strategic objective established for this project was to increase awareness and dissemination of information on good practices of glass recycling with the aim of increasing the quantity and quality of the cullet available.

Eight case studies were selected for the purpose of this study through: desk based research, dissemination of questionnaires and phone conversation with Local Authorities.

The Authorities chosen were:

Intradel – Liège (BE), Municipality of Graz (AU), LIPOR, Greater Porto Intermunicipal Waste Company (PT), Municipality of Maastricht (NL), Municipality of Lippe (DE), Canton of Geneva (SW), Grand Besançon (FR), Municipality of Odense (DK).

The report will be published in January 2012.

The person responsible for the project at ACR+ Secretariat: Hara Xirou (hx@acrplus.org)

Section 4: LEGAL AND ECONOMIC INSTRUMENTS

4.1. Implementation of the Waste Framework Directive (98/2008)

ACR+ continued to follow the developments concerning the interpretation and implementation of the recommendations included in the Waste Framework Directive (98/2008).



In particular, the ACR+ General Assembly in 2011 was devoted to the implementation of the Framework Directive at the local and regional level in Europe. An international conference was organised together with the City of Genoa (Italy), on 26 - 27 October 2011. Based on contributions from European keynote speakers and from cities and regions within the ACR+ network, the conference addressed the great challenges of the implementation process: new developments on the European level, prevention programmes, recycling targets and the issue of bio-waste.

These were the subjects discussed at the Conference:

- 3 years after its adoption, the progress made with the implementation of the Waste Framework Directive
- Legal obligations and implementation at local level for:
 - waste prevention
 - selective collection and recycling
 - economic instruments
- Exchange of experiences concerning waste prevention: how to design, plan, implement, communicate and monitor a waste prevention programme?
- How to measure and compare recycling performances at local and regional level?
- How to build a Euro-Mediterranean network of local and regional authorities on waste management policies and capacity building?



The outcomes, presentations and photo gallery of the event are available on www.acrplus.org/genoa_2011
(Presentations available only for ACR+ members)

Contact persons at ACR+ Secretariat: Alexia Ripoll and Olivier De Clercq (info@acrplus.org).

4.2. Economic instruments

Legal and economic instruments are powerful tools for influencing policy to encourage more sustainable behavior by private and public sectors as well as citizen-consumers.

The use of legal and economic instruments raises many questions:

- What are the benefits and the drawbacks of each system and its impact on performances and costs?

- What are the most appropriate instruments for achieving defined objectives?
- What are the consequences of EPR (Extended Producer Responsibility) systems for local and regional authorities?
- What is the impact of Pay-As-You-Throw systems on waste management performances?
- Which accompanying measures are necessary to ensure effective functioning of the chosen system?

22nd November-International Conference on Economic Instruments and Waste Prevention



The conference “Economic Instruments and Waste Prevention” held on the 22nd of November in Brussels was organized by Bruxelles Environnement and ACR+ with the support of Fost Plus. This meeting was organized at the time of the European Week for Waste Reduction (19-27 Nov. 2011). It provided the opportunity to evaluate the current situation on economic instruments implemented across Europe and their impact on waste prevention at the source. Key instruments such as « pay as you throw », eco-taxes, deposit schemes, buying cards or even the producers’ extended responsibility were discussed.

All the outcomes of the conference, presentations and photo gallery are available on www.acrplus.org/economic_instruments.

Contact person at ACR+ Secretariat: Olivier De Clercq (odc@acrplus.org)

More information on: <http://www.acrplus.org/WEEE-PIN>

Contact person at ACR+ Secretariat: Jean-Jacques Dohogne (jjd@acrplus.org) and Hara Xirou (hx@acrplus.org)

Section 5: EURO-MED NETWORK

In 2011, ACR+ has continued its efforts in developing its network with cities and regions from the south and east of the Mediterranean area, with the aims of:

- Building the capacities of public authorities with regard to waste management and sustainable life styles
- Exchanging information and expertise concerning solutions adapted to local technical, legal and financial contexts.

The main activities in this area have taken place within the framework of two European projects that ACR+ is a partner of. Below are more details.

5.1. The GODEM project



GODEM (Optimised Waste Management in the Mediterranean) is funded as part of the EU program CIUDAD, and it is piloted by the Brussels-Capital Region. It involves the creation of a composting center & integrated waste management complaint center, the organization of informal collection chains, the setting up of a civic amenity center for recyclables and a plan of action for hotel waste and environmental management. The project ends in June 2012.

The main activity held in 2011 was:

- 2nd Regional Conference in Tripoli (Lebanon), 20-21 September 2011

The next upcoming event is the:

- 3rd Regional Conference in Sousse (Tunisia) January 2012

The GODEM network (ACR+ MED) is a project aiming to promote a dynamic partnership, whose objective is to bring together local/regional authorities from the Mediterranean basin, and develop synergies which will generate tangible solutions in the domain of “Optimised Management of Waste – Products – Resources” (Gestion Optimisée Des Déchets-Produits-Ressources or GIDDPR).

Preparatory work has been done regarding the structure of the GODEM/ ACR+MED network, the webtool and the guide.

ACR+ has carried out for CIUDAD (EU programme – of which GODEM is a part), to carry out a consultation (16 days – the first stage – points 1 and 2 below) between April and June 2011, whose objective were:

1. to set up work groups in the area of waste in the Mediterranean for the three waste projects of the CIUDAD programme (GODEM is one of those projects) and identify the participants;
2. to enlist the possible support of external partners and coordinate their contributions;
3. to organise and implement the three working groups;
4. to document and disseminate/publish the results of the three first working groups.

A comprehensive mission report was established elaborating on the outcomes of the different participatory meetings held with the CIUDAD partners, CIUDAD team and SWEEP-Net in Beirut (Lebanon) and Tunis (Tunisia)

As a follow up to the GODEM project, ACR+ General Assembly, held in Genoa in October 2011, approved the decision to expand its networking activities to cover the geographical boundary of the ‘Union of the Mediterranean (43 countries being the EU 27 + 16 Mediterranean countries)’..

This new and unique network, called **ACR+ MED**, to be launched in June 2012, will

become a catalyst for fostering multi-stakeholder networking and partnerships in the field of waste management services at local and regional level. **ACR+ MED** aims to take into account the specificities of the region and at increasing expertise through the exchange of experiences between cities and regions from “MED” countries and from Europe.

The official launch of this Mediterranean network for local and regional authorities is expected to happen in June 2012. In the meantime, the ACR+ secretariat with its partners in the GODEM project, will implement the necessary preparatory steps in order to achieve this goal, among them, the design of the webtool, and the compilation of the GODEM guide to feed the latter.

5.2. The Horizon 2020 project

Horizon2020 The “Horizon 2020 Capacity building programme” is a project funded under the ENPI Mediterranean Environment Program (EuropeAid). ACR+ is the key thematic expert for waste management. A range of capacity building training sessions and study visits have been carried out under the responsibility of ACR+ in 2011 and will continue in 2012. Interested ACR+ Members are welcome to be involved as experts, under specific funding conditions.

The 2011 trainings provided:

1. National training on solid waste management (Turkey) in March 2011
2. Regional training on solid waste management (Cyprus) in May 2011
3. National training/study visit on energy recovery from waste (Lebanon) in May 2011
4. Sub-regional training/study visit on in June 2011
5. Sub-regional training on solid waste in hotel/ tourism sector (Croatia) in October 2011
6. National training on appropriate waste management methodologies (Palestine) in November 2011
7. Regional training on marine litter and tourism industry (Nice) in December 2011
8. Regional training on solid waste management (Morocco) in December 2011

Group photo: training on WEEE management for officials from Algeria, Albania, Lebanon and Palestine



Contact person at ACR+ Secretariat: Jean-Jacques Dohogne (jjd@acrplus.org)

Section 6: PERMANENT SERVICES TO ACR+ MEMBERS AND COMMUNICATION

6.1. Information services and networking

ACR continued following the evolution of the European policy on waste and resources in order to analyse its impact on local and regional authorities and inform its Members on upcoming changes. ACR+ also acted as stakeholder with European institutions aiming to make concerns and specificities of local authorities well heard.

In this respect, ACR+ strived to strengthen the steady dissemination of technical information for all related matters to its Members:

- **ACR+ Events and Working Groups** on specific topics, where ACR+ Members are partners
- **ACR+ Technical Reports** on specific topics, where ACR+ Members are partners
- **Warmer Bulletins**, a journal published every 2 months on sustainable waste management, featuring ACR+ editorials
- **ACR+ Newslines** for weekly e-news
- **ACR+ website** and in particular the “members-only” content and area which will be expanding in 2011
- **ACR+ Updates**, quarterly announcements of ACR+ activities and events
- **ACR+ e-Meetings** for virtual gatherings (ie: working groups or Board of Directors meetings)

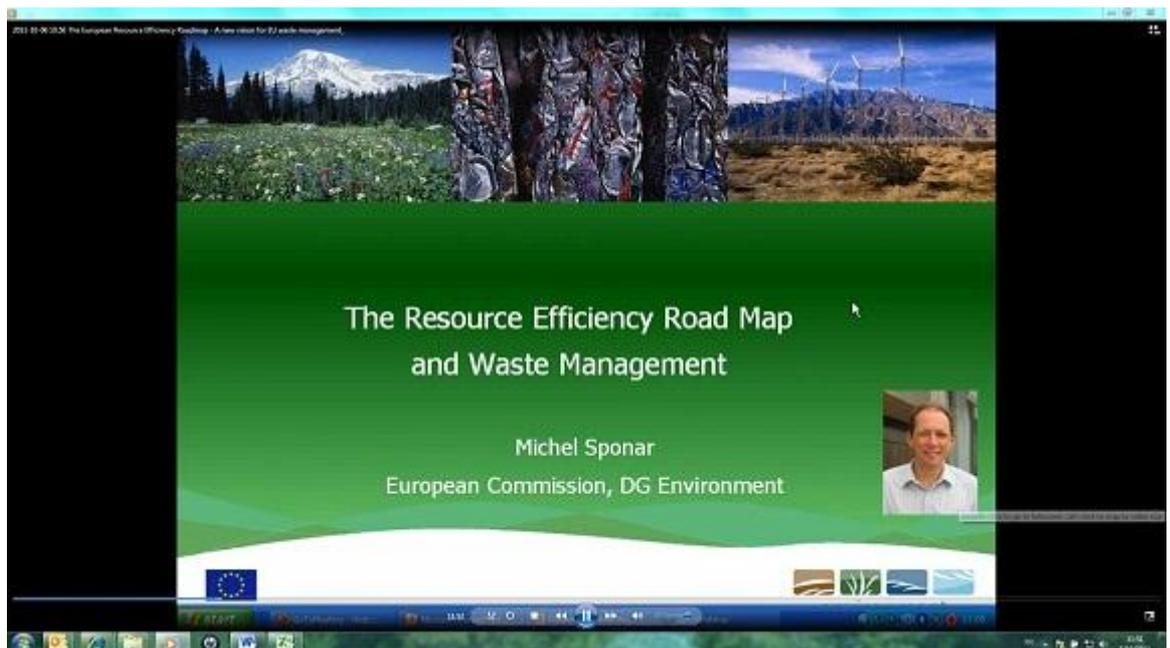
ACR+ Virtual Library:

In 2011, an exclusive documentation centre, **ACR+ Virtual Library**, was launched in order to offer ACR+ Members permanent access to a selection of reports, articles and selected statistics.

http://www.acrplus.org/virtual_library

ACR+ Webinars:

The webinar technology was introduced, allowing Members to participate in online seminars given by external or internal experts on selected topics. The first ACR+ webinar took place on 6 October 2011 with a presentation of the “fresh from the oven” Resource Efficiency Roadmap by an EC official from the Waste Unit of DG ENV.



Finally, the ACR+ pursued the preparation and search of finances for setting up new European projects in connection with its Members: 5 project proposals were submitted under Life+ and Interreg IVC funding programmes.

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6.2 ACR+ participated in the 11th edition of Green Week



ACR+ participated in this year's edition of the **Green Week conference**, presenting its current projects.

From **24 to 27 May 2011**, ACR+ had a stand in the 11th edition of Green Week, the biggest annual conference on European environment policy that will take place in Brussels and around Europe. This year's theme is **Resource Efficiency - Using less, Living better**.

The 2011 Week was accompanied by several side events and an exhibition area with 50 stands about green business solutions, NGO activities, authorities, European and international bodies and more, including the **stand dedicated to the work of ACR+**. Over some 40 sessions, the conference addressed **the problem of resource depletion and scarcity**, and the challenges and opportunities presented by constraints on resources.

More information: <http://ec.europa.eu/environment/greenweek/>

Contact person at ACR+ Secretariat: Alexia Ripoll (ar@acrplus.org)





RENEWAL BOARD OF DIRECTORS

In the ACR+ Annual General Assembly, held in Genoa on the 27th of October 2011, the Board of Directors was renewed unanimously.

This is the composition of the new Board of Directors:

ORGANISATION	NAME
ARC Catalonia (ES)	CHIVA, Pilar
Brussels-Capital Region IBGE (BE)	HANNEQUART, Jean Pierre
INTRADEL (BE)	CROUGHS, Roger
COVAR 14 (IT)	CAVALLO, Roberto
Diputación Foral Gipuzkoa (ES)	ANSORENA, Javier
Dublin City Council (IE)	COUGHLAN, Hugh
GENOA, AMIU, IT	CASALE, Riccardo
ISR (ES)	MARTINEZ, Carlos
LIPOR Porto (PT)	LEITE, Fernando
Milton Keynes Council (UK)	HUDSON, Andy
Nantes Métropole (FR)	GRESSUS, Michèle
Odense Renovation A/S (DK)	POULSEN, Svend B.
Région Ile-de-France, FR	CHEVAILLIER, Eric
Region Rabat-Salé-Zemmour-Zaër (MA)	BERKIA, Abdelkebir
Rennes-Métropole (FR)	MERRIEN, Jean-Louis
Sousse (TU)	Lamjed AMMAR
Walloon Region (BE)	GILLET, Martine
WasteServ Malta (MT)	Saviour Abela