

Financed by:





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Have you ever experienced the need for a solution to your problems – but nothing on the market is a perfect fit?



Need based



Winter
maintenance is
costly and
requires
extensive
planning.



Garbage cans in apartment buildings are emptied half full.



80% of the buildings in 2050 already exist today, how do we optimize energy?

This must be possible to solve smarter!

Compliance & Challenges



Work outside the box vs maximize within the limits of the box

Procure partnership

to jointly develop the solution

Procure market ready product/service



Develop solution on our own



Municipality

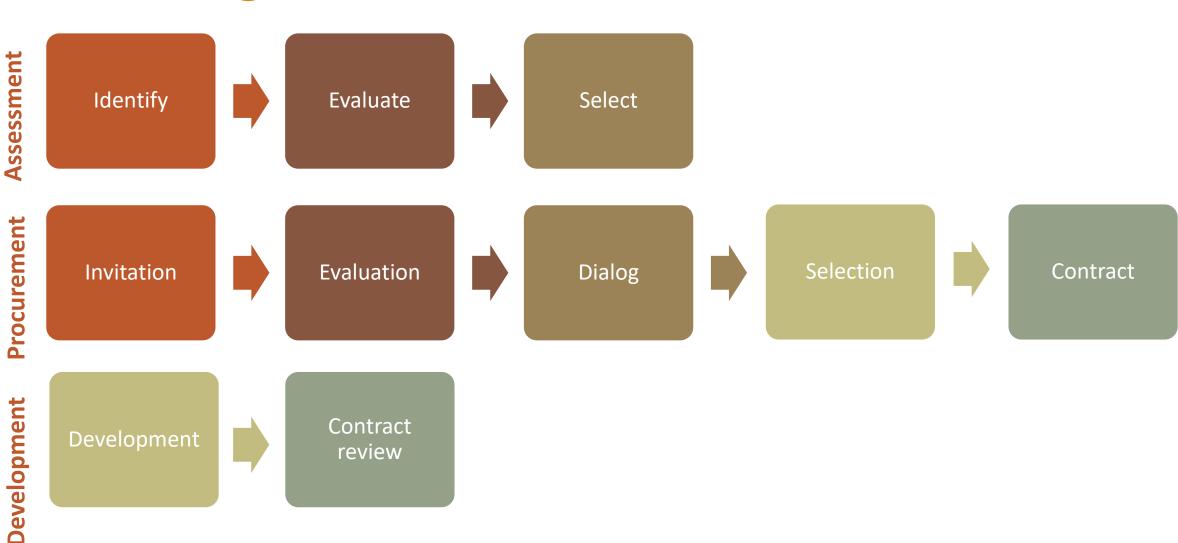
Solution to a problem
Tested in own environment
Efficiency improvement
New future possibilities



Entrepreneur

Test bed
Access to domain expertise
First customer reference
Secured commercialization

Procuring for Innovation



What we learned



Secure enough time for the procurement process



You're procuring a partnership – not a product



Focus on needs and effect – not requirements



Limit the scope during the process – but make sure that you're innovative!



Don't forget to include future maintenance and final contracting already in initial agreement



The *result* will be a ready solution

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Advice for the Public Management

- 1. Secure the innovation height
- 2. Bring in the **right resources**
- 3. Innovation is **not linear**
- 4. Top management sponsorship prioritizing and allocation of proper resources

Advice for the Project organization

- Identify the best channels to reach your future partners
- 2. Dedicated Need-owner allocation, commitment and mindset
- Mind the gap activate Change Management form the start

Advice for the collaboration



Trust between Need-owner and innovator is essential in a partnership



Keep an eye on what is feasible within the **timeframe**



How **innovation ready** are you, and how **mature** is the innovators organization?

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Words from the Need-owners

"The result was more than measurable numbers..."



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Innovation | Digitalization | Management | Sustainability



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More about the project: Diaccess - Växjö kommun (vaxjo.se)